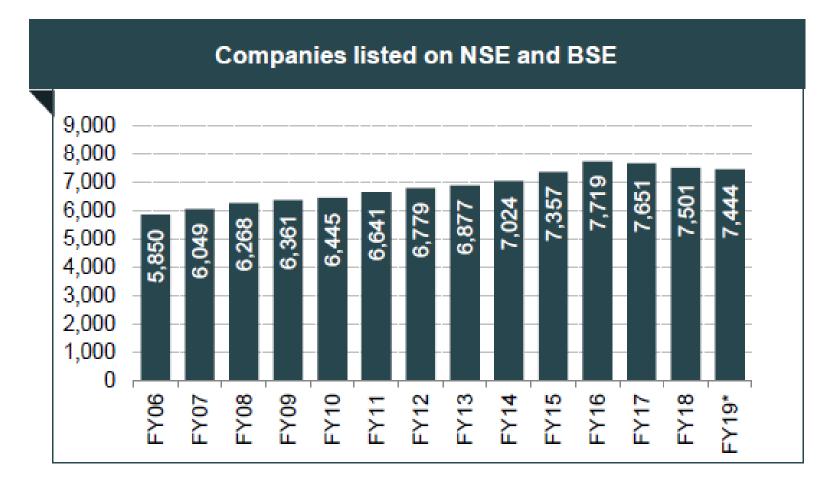
INVESTMENT AVENUES IN CURRENT MARKET SCENARIO Insights: PMS and Alternative Investment Funds in India

Speaker : AMIT SAXENA Date : 18th Dec 2019

India – Poised for growth

- India is the 5th largest economy in the world at around \$2.6tn and is poised to double in next 8-10 years first trillion in 58 yrs, second trillion in 7 years and third trillion expected to be in 6 years
- Indian Asset Management industry (MF) is around \$350bn (CAGR 15.5% ~ FY07-18) expected to go around \$1.47tn in next 5-7yrs (AMFI)
- Concentrated market i.e. Top 5 AMC ~60% AUM and Top10 ~ 82% AUM, Just ~11% to GDP vs. World average of >60% and USA ~114% (Bloomberg)

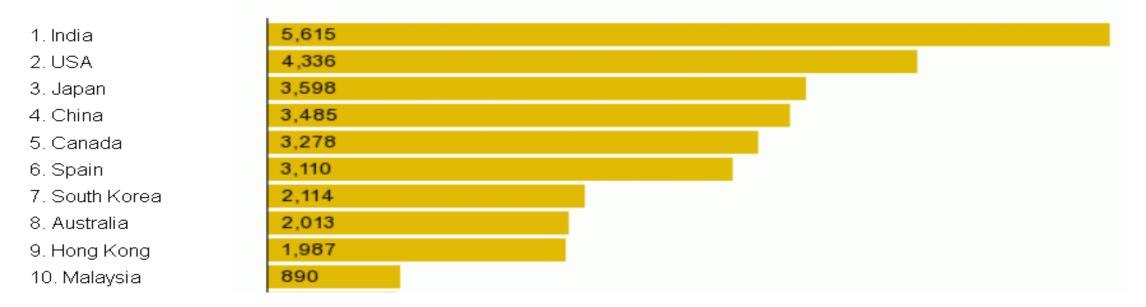


Source: SEBI, IBEF data

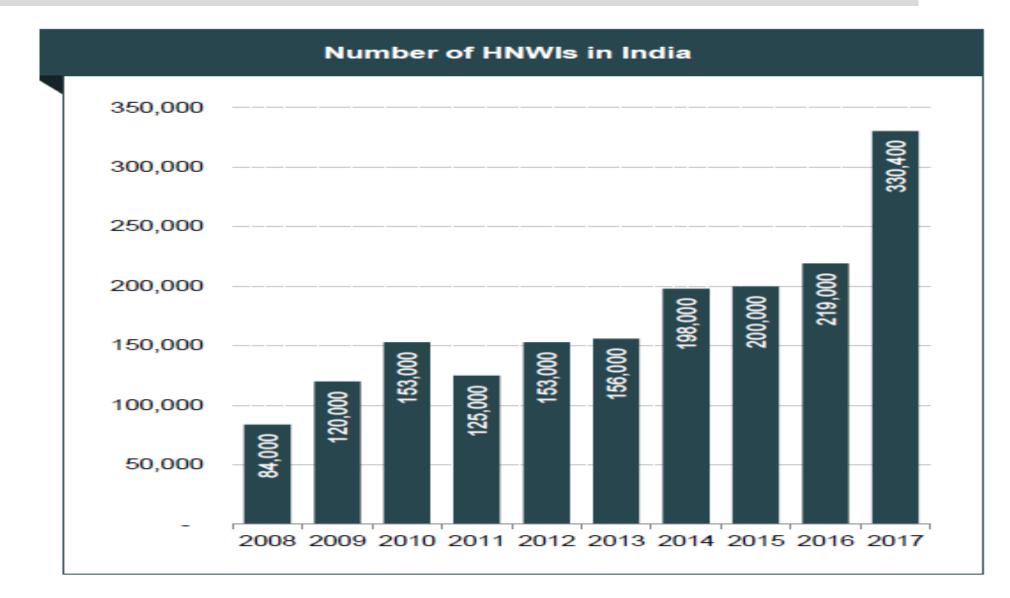
Highest number of listed companies - India

Number of companies listed on the stock exchange, 2017

(companies, Source: The World Bank);

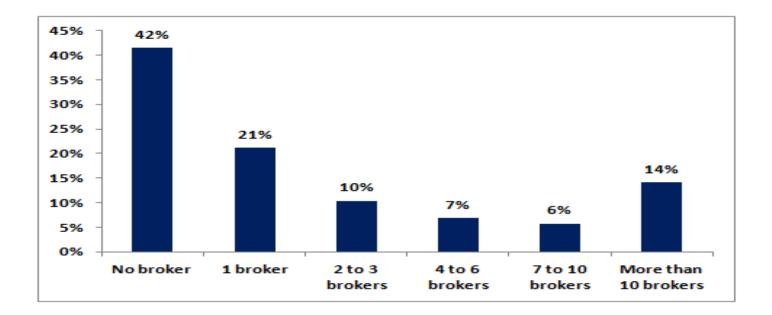


Fastest growing HNI population – India - \$8.3tn



Source: SEBI, IBEF data

Yet India's market remains under researched and under penetrated



- □ 42% of companies with market cap between Rs. 100 to 20,000 crores have no broker covering the company
- □ 21% of companies have only 1 broker covering the company
- □ Mid & small cap space is largely undiscovered by the institutional investors

□ Early movers are likely to have an advantage

Due to the diversity of listed companies along with the large number of listed stocks and the opportunity in mid market investing, it is important to participate in India opportunity via a onshore asset manager as they would be better equipped to capitalize due to their local expertise and on the ground experience.

Mutual Funds in India

UNDER-PENETRATED MUTUAL FUNDS MARKET IN INDIA

Mutual funds' assets under management as a percentage of GDP growth is a typical indicator used to show low penetration of mutual funds of a country

MF AUM to GDP (%)	
155.4	🌕 Austrialia
114.2	US US
89.5	France
82.3	G Switzerland
78.2	(🔶 Canada
73.0	UK UK
62.7	Germany
60.2	📀 Brazil
36.1	Japan
29.4	📀 South Korea
14.1	China
11.8	💿 India
9.5	Mexico

Source: Bloomberg, 2018 Investment Company Fact Book; Assets under management pertain to open-ended funds

New normal for AMC's - India

- AMC industry would grow multi-fold (financial saving, Demon, GST, Literacy etc.)
- Increasing regulations in MF space i.e. stock categorization, size of scheme will make it difficult for managers to beat index in traditional fund vehicles

- Owner/Manager model (akin to USA/developed markets) would emerge in India and Successful fund managers would set-up niche boutique shops (become entrepreneurs in search of alpha)
- Increasing HNI population would look for customized alternative products to generate alpha

Introduction to

Managed Accounts

i.e.

Portfolio Management Schemes (PMS)

Managed Accounts

- Meant for personalised and professional management of finances of HNIs / Institutions
- Investment portfolio in Stocks, fixed income, structured products managed by a professional money manager
- Minimum investment of Rs 25 lakhs
- Discretionary PMS:
 - where the fund manager takes decisions on investors' behalf
- Non discretionary PMS (Advisory based)
 - fund manager needs to take approvals from the investors on suggested investments

Advantage PMS

- Professional management
- Transparency
 - Securities in demat account of the investor
 - Details of each trade triggered by the exchanges and depositories
 - Fee can be customised for each investor
- Custom solutions
 - Based on risk / reward appetite
 - Personal Restrictive list (ESG, Sharia, etc)

How to select PMS strategy for your client

- Identify
 - Right asset allocation suitable for your client
 - Appropriate Fund Manager based on
 - Investment philosophy and the appropriate investment strategy
 - Flexibility and ability of strategy to deliver alpha
 - Model portfolio and how comfortable you are with stocks in the portfolio
 - Past Track record (Looking beyond performance volatility, consistency, drawdown, turnover, shift in strategy)
 - Servicing capability (ability to customize and maintain restrictive list, etc)

How it works

- AMCs to disclose investment strategies filed with SEBI under disclosure document
- Investors sign PMS agreement along with opening of a Demat A/c and a Bank A/c (Optional)
- Investors can signup using cash or stock transfer
- On folio creation Portfolio is aligned to a Model portfolio
- Fees (can be customized for each investor)
 - Fixed / Performance fees
 - charged typically monthly / quarterly on daily accrual
- Investors shared with monthly portfolio, performance and fund strategy updates by the AMC

- Taxation
 - At investor level
 - AMCs share tax statement for ease of filing returns
 - However, Investors need to consolidate their holdings and transactions across demat accounts in order to file returns correctly

Key players - PMS













NIPPON LIFE ASSET MANAGEMENT LTD







Introduction to

Alternative Investment Funds (AIF)

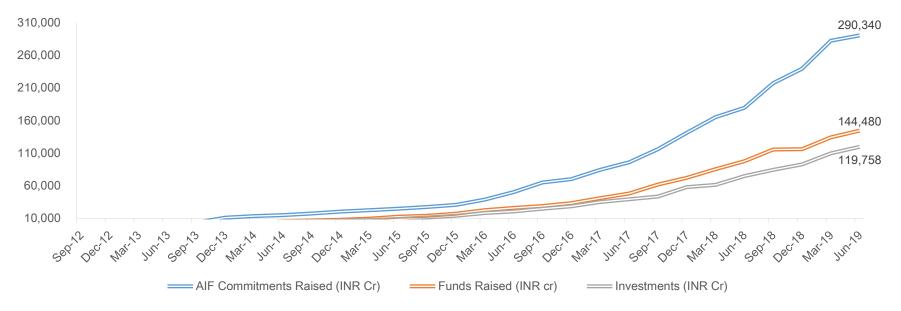
AIFs in India

- An alternative investment fund is any fund established or incorporated in India in the form of a trust or a company or a limited liability partnership or a body corporate which
- is a privately pooled investment vehicle which collects funds from investors, whether Indian or foreign, for investing it in accordance with a defined investment policy for the benefit of its investors
- is not covered under the Securities and Exchange Board of India (Mutual Funds) Regulations, 1996, Securities and Exchange Board of India (Collective Investment Schemes) Regulations, 1999 or any other regulations of the Board to regulate fund management activities

And does not include:

- Family Trusts
- Holding companies
- Employee welfare trusts or gratuity trusts
- ESOP Trusts
- SPV not established by fund managers
- Funds managed by reconstruction company
- Minimum Capital Commitment of Rs 1 cr

Growth story of AIF Industry



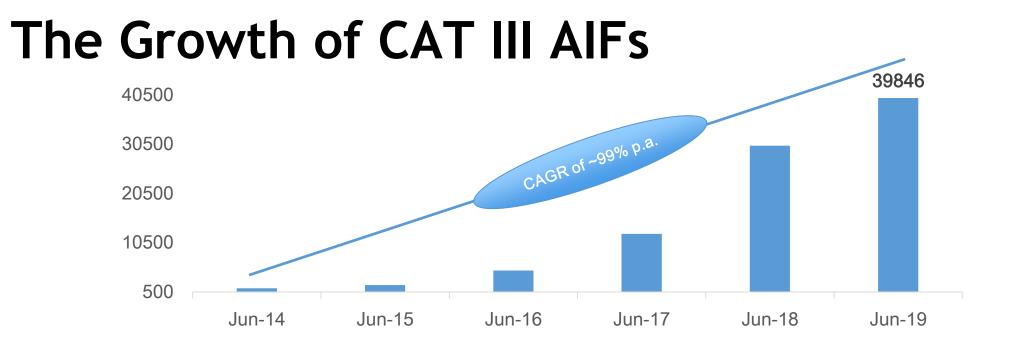
Key Facts:

- SEBI has permitted approx. 600 AIFs* to be set up; Participants include AMCs, Private Equity, Venture Capital firms, Hedge Funds, Corporates, Boutique Investment Funds, Individuals etc.
- Funds Raised: Category II largest segment (60%); Category III growing strongly (28%)
- In the last 1 year, in terms of Funds Raised Cat II has grown by approx. 60% and Cat III has grown over 48%

*Number of registered AIF trusts, actual number of Schemes is much higher. Source: SEBI

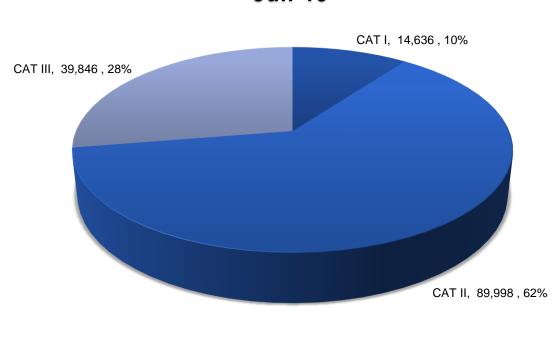
Industry Composition

Types	Description	Funds Raised
Category I	Startup or early stage ventures, Social ventures, SME, Infrastructure Other sectors considered as socially desirable	10% Rs 14,636 Crs
Category II	AIFs which do not fall in either category I or category III Pre IPO, Distress Debt, Real Estate (Debt / Mezz/ Equity), Credit (Sector Agnostic), Private Equity / Start Up Equity	62% Rs 89,998 Crs
Category III Employs diverse or complex trading strategies Absolute Return / Long Short Funds, Long Only / Thematic Equity, Commodity		28% Rs 39,846 Crs
	Total	Rs 1,44,480 Crs



- Primarily Includes
 - Long only buy & hold oriented funds without leverage
 - Hedge Funds/ Long Short / Absolute Return Strategies

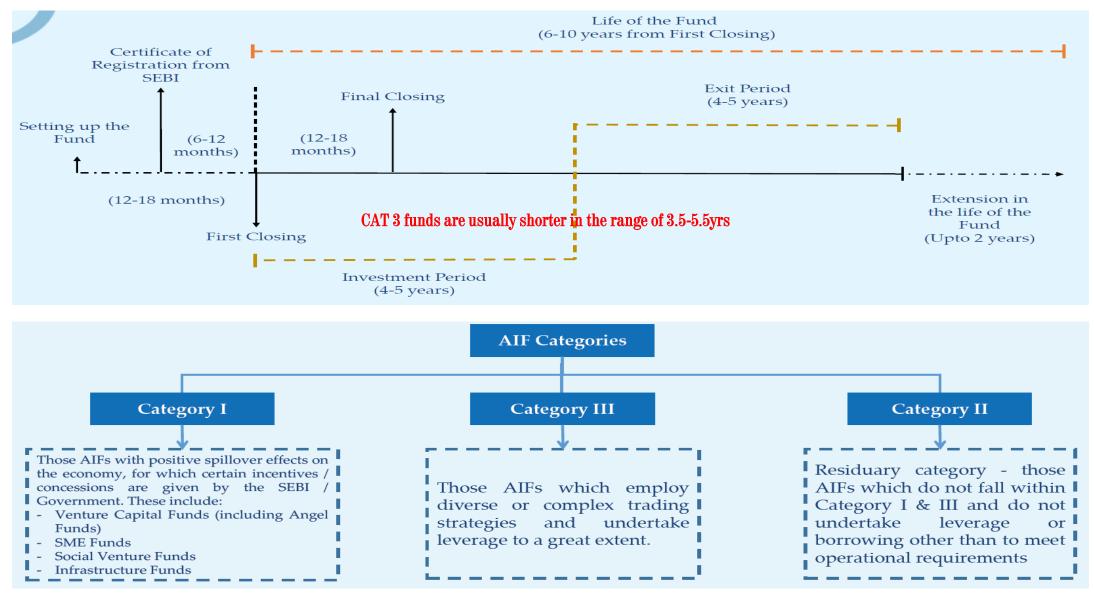
Composition



Jun-19

■CATI ■CATII ■CATIII

The life cycle of an AIF



Source: Shardul Amarchand Mangaldas and Co.

Advantage AIF

- Professional management in a pooled investment vehicle (with limited corpus)
- Ability to have complex products, leverage, derivatives, etc
- Fund Manager skin in the game
- Scale benefits (QIB / Anchor investment in IPOs, Large deals in PE/ VC/structured debt space)
- Transparency
 - SEBI mandates full disclosure on regular / quarterly basis (MFs also disclose monthly)
 - AMCs update through factsheets and fund updates
 - Fee transparently defined in the fund PPMs (same for every investor in the same class)
- Drawdown structure (reduces cash drag)
- Combines the best of MF and PMS (no bank / demant accounts)

How to select AIF strategy for your client

- Identify
 - Right asset allocation suitable for your client
 - Appropriate Fund / Fund Manager based on
 - Investment philosophy and the appropriate investment strategy
 - Flexibility and ability of strategy to deliver alpha
 - Past Track record (Looking beyond performance volatility, consistency, drawdown)
 - Tenure, Liquidity options and cash flows provided by the fund
 - Suitable fee structure (performance based structure can become expensive if fund delivers!)

How it works

- AMCs to disclose investment strategies filed with SEBI under Private Placement Memorandum
- Investors sign Contribution agreement
- Investors can make Capital Commitment and initial drawdown (drawdown or full upfront mode)
- Fund undertakes multiple closures during the fund raising period (allots on Par / prevailing NAV based on strategy)
- Fees standard as per class the investor chooses
 - charged typically monthly / quarterly on daily accrual
- Investors shared with monthly / quarterly portfolio, performance and fund strategy updates by the AMC

- Taxation
 - Cat I and Cat II accorded with Passthrough status TDS applicable
 - Cat III No passthrough status
 - Tax paid at the fund level in PAN of the scheme
 - Investors receive post tax proceeds (no TDS in investors PAN)
- So AIF advantage is
 - Invest, at the end of tenure receive post fees and post tax proceeds (No hassles)

Fund Management Vehicles

Parameters	Mutual Fund	PMS	AIF	
	Retail and High Networth			
Investor Type	Individuals (HNIs)	HNIs	HNIs and Ultra HNIs	
Access type	Online and Offline	Offline	Offline (Private placement only)	
		Open ended with exit	Close ended for CAT 1 and 2 and	
		charges on early	Open ended/Close ended	
Liquidity	Open and Close ended funds	redemption	depending on strategy	
Minimum		INR 2.5 million (INR 25		
Investment (INR)	INR 500/5000	lacs)	INR 100 million (INR 1 crore)	
Draw down option	Not Available	Not Available	Available	
			One time or Draw down sub to min	
Nature of			1 crore commitment except	
investment	SIP or One time	One time/Top-up	Employees of the fund	
		One time setup fees-		
	One time setup fees- Nil	Nil Mgmt Fees - 2%-	One time setup fees- 1-2%	
	Mgmt Fees - 2.0%-2.5% Fixed	2.5% Fixed or ~1.5%	Mgmt Fees - 1.5%-2.5% Fixed or 1-	
	fees	Fixed fees with profit	2% Fixed fees with profit sharing	
Annual Expense	Profit Sharing - NA	sharing (Carry)	(Carry)	
		Option available to each		
Customization	Not Available	investor	Not Available	

Source : Abakkus Estimates/Mint

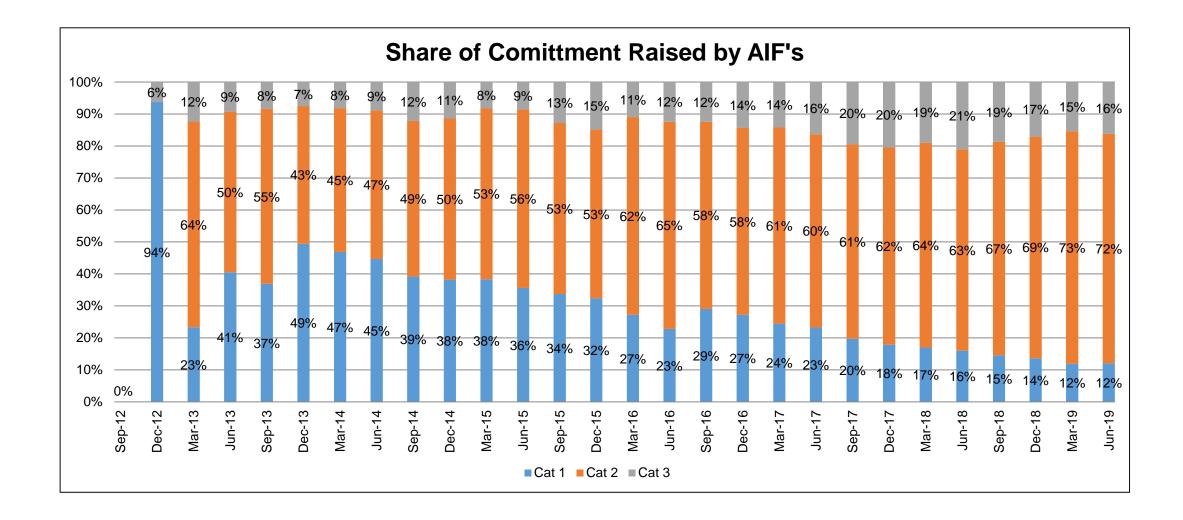
Fund Management Vehicles

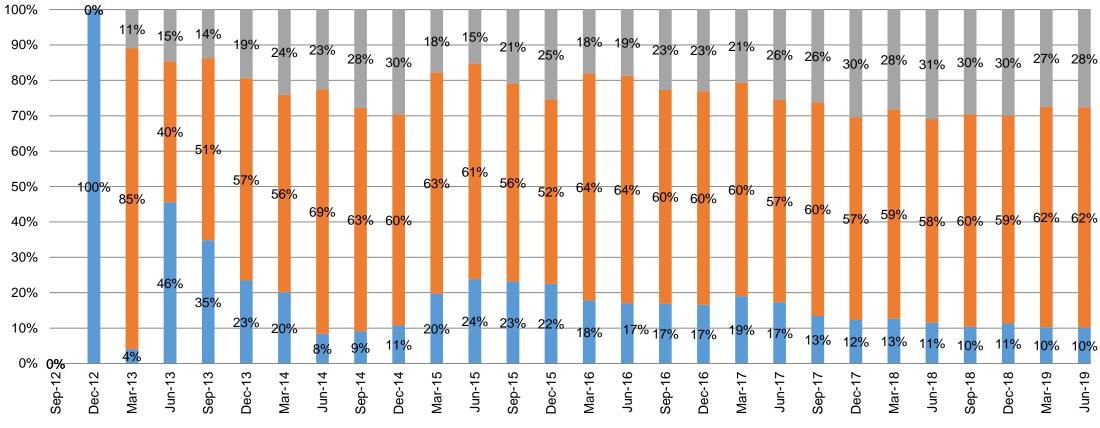
Parameters	Mutual Fund	PMS	AIF	
Transparency	High	Low	Medium to High	
Maximum No of			Each scheme limit of 1000 investors	
fund investors	No Limit	No Limit	(except VC funds)	
			Managers continuing interest in the	
			Category I & II AIF- not less than	
Managers			2.5% or INR 50 million whichever is	
Contribution/Skin in	1% of corpus or INR 5 million		lower, Category III- 5% or INR 100	
the Game	which ever is lower	No	million whichever is lower.	
Minimum Networth	INR 500 million (INR 50	INR 20 million (INR 2	No requirement except manager's	
requirement	crore)	crore)	contribution	
Pooling or		Segregation of each		
Segregation of		client's		
funds/securities	Pooling of Funds/Assets	holdings	Pooling of Funds/Assets	
	Pass through Taxation i.e.	Pass through Taxation	Pass through Taxation for CAT 1 and	
	Tax in the hand of investor	i.e. Tax in the hand of	2 and No Pass-through for CAT 3	
	depending on holding	investor depending on	Funds i.e. Tax in the hand of fund	
Taxation	period	holding period	on behalf of investors	

Source : Abakkus Estimates/Mint

THANK YOU

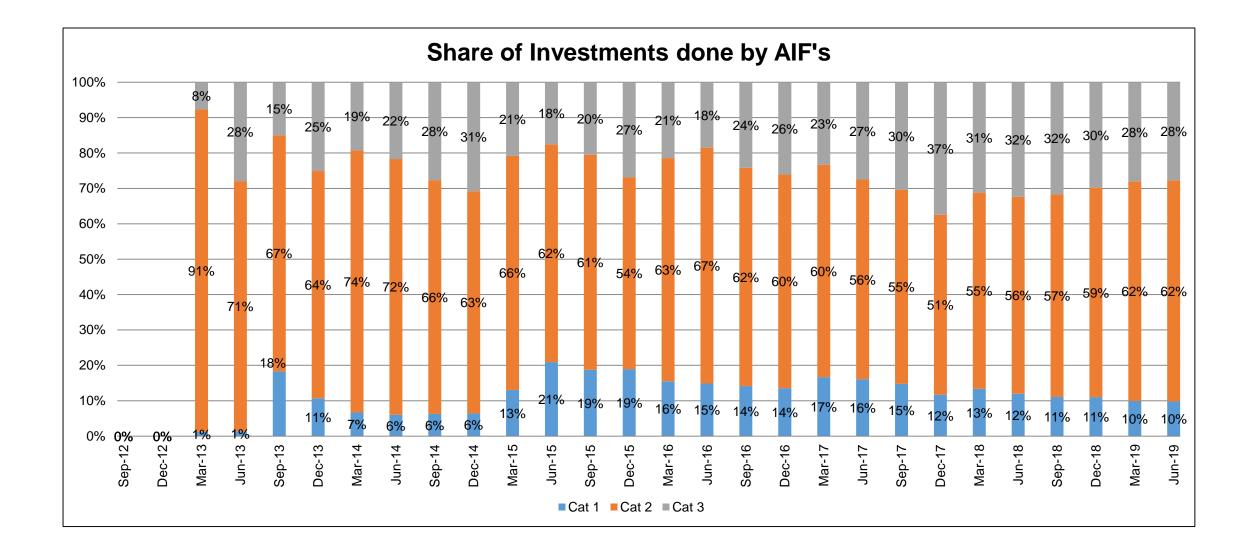
Annexure



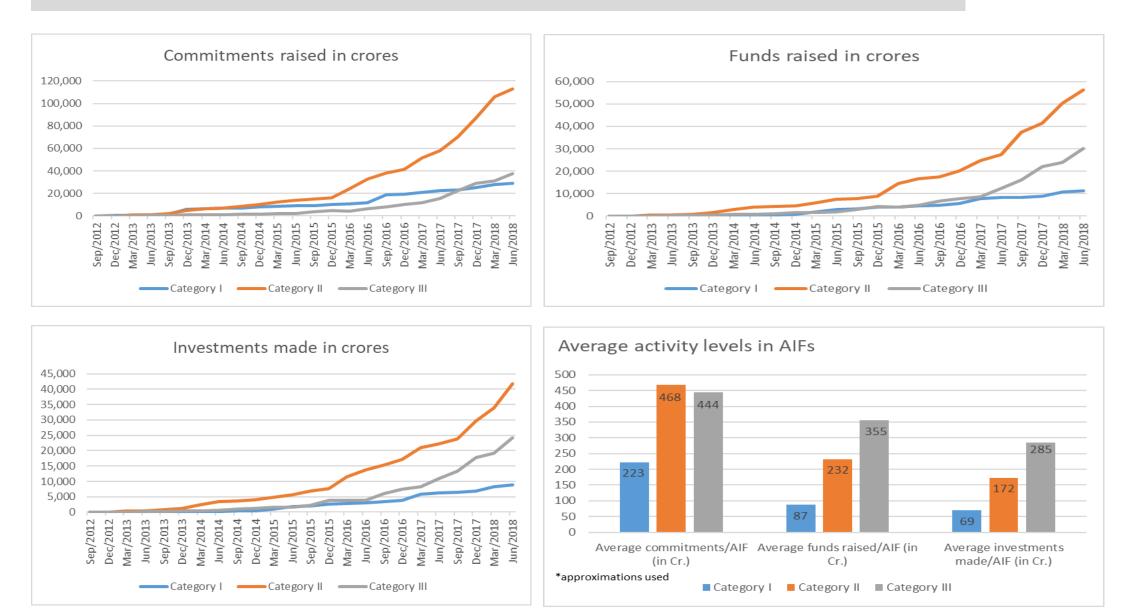


Share of Funds Raised by AIF's

Cat 1 Cat 2 Cat 3



Growth of Alternate Investments - India



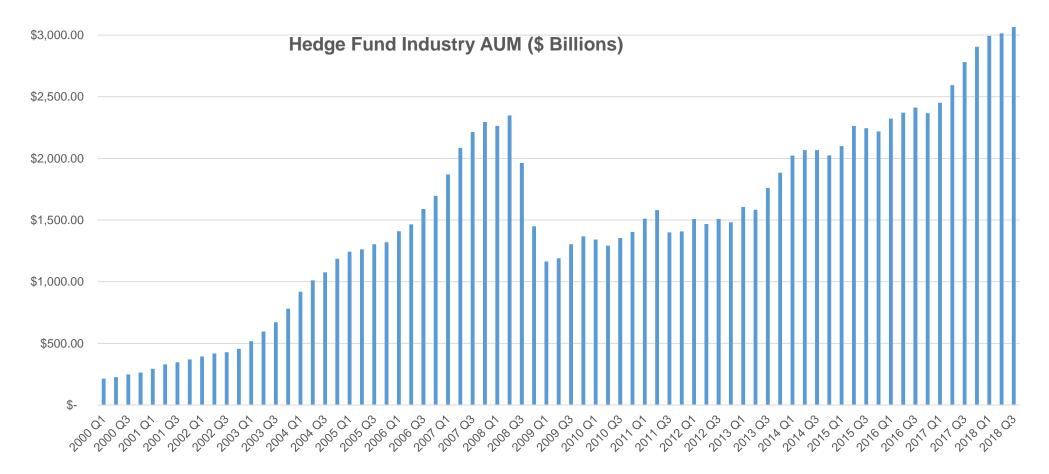
Source: SEBI, CAIA and author estimates

Key players - AIF



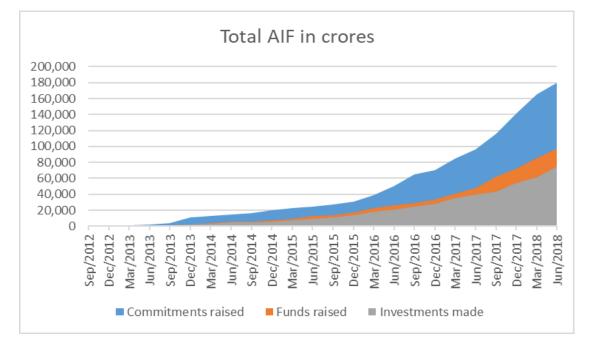
BarclayHedge Hedge Fund Industry AUM (\$ Billions)- \$4.7tn expected by 2023

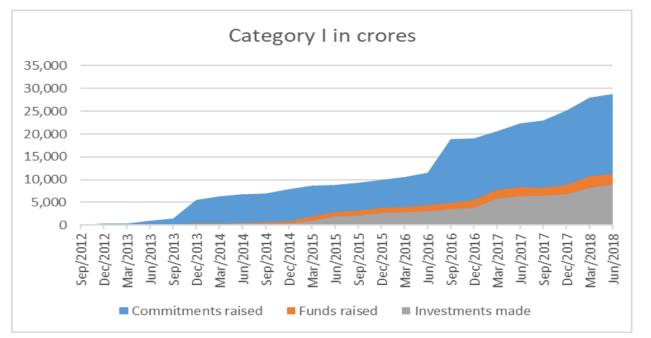
- Preqin Global # Hedge funds ~ 10,000,
- Preqin Global # Alternative Managers \sim 28000

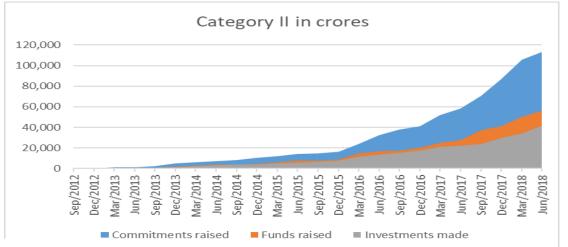


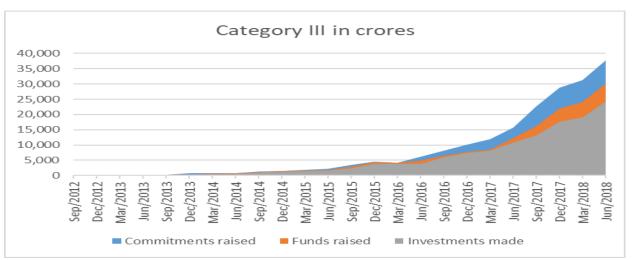
Source: BarclayHedge

Gun shots, gun powder & capacity



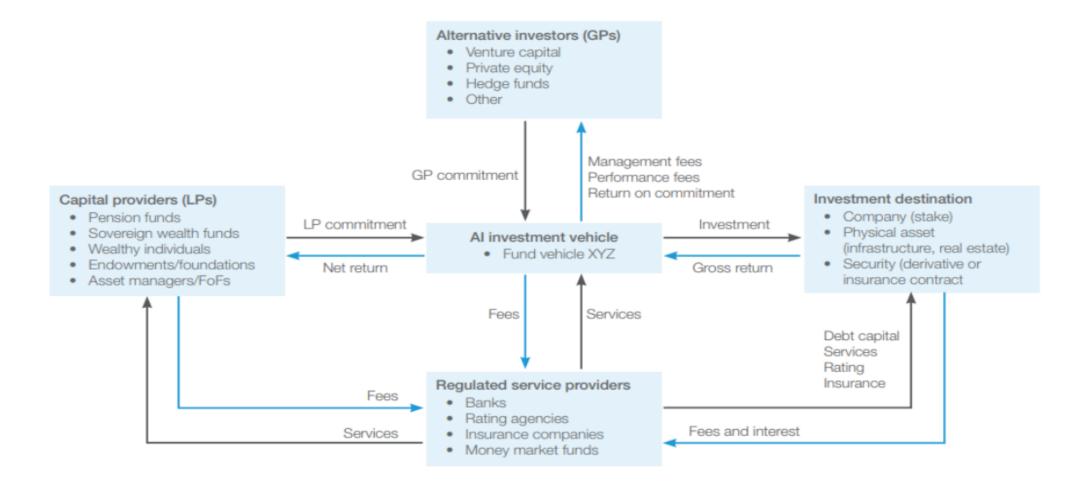






Source: SEBI, CAIA and author estimates

Opportunities on all sides - Parties Involved in an AIF



Talent pool estimates – AIF industry

	No of Funds	Invested Amount		Average per fund	
		INR Crores	USD Bn	INR Crores	USD mn
No of AIF Fund Licenses - India (June 2018)*	435	74,893	10.4	172	23.9
No of AIF Fund Licenses - India (Feb 2019)*	519				
No of Estimated Schemes of Above funds***	1038				
Average Total Employee Count per fund***	7	,			
Approx Total AIF Job Market - India	3633				
Top 20 Distributors - RM/PBG - Leage Table**	2400)			
Fund Accounting (Per fund 2 people)***	1038				
Registrar and Transfer Agent (Top3 R&T)***	250)			
Lawyers/Custodian/Trustee***	280)			
Total Estimated Industry Size - Domestic Funds	7601				
No of FPI Registered India (Feb 2019)*	9399	30,90,508	429.2	329	45.7
Foreign Venture Capital Investment (Feb 2019)*	247	36740	5.1	149	20.7
Average Total Employee Count per fund***	2				
Average People Estimated - Offshore funds	19292				
Total AIF Employee Pool - Estimate***	26893	32,02,141	445	650	90
*Source - NSDL/SEBI Data as on Feb 18, 2019					
Asia Private Banker League Table 2017 Estimated *Abakkus/Author Estimates					

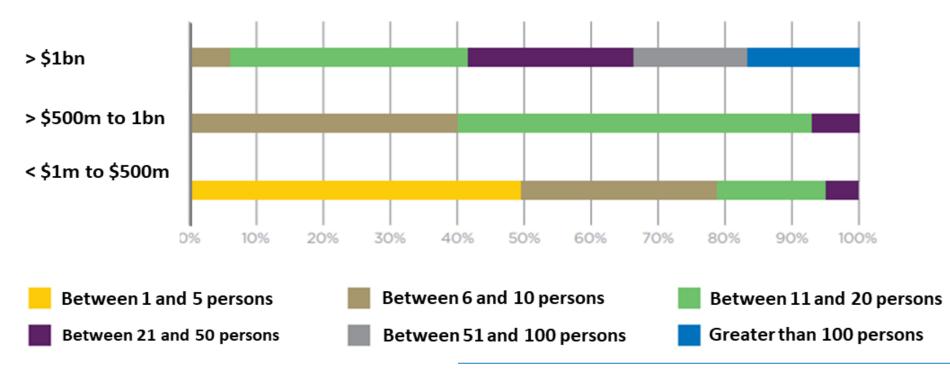
Global head count estimates - AIMA



Lesson #6

Build it and they will come

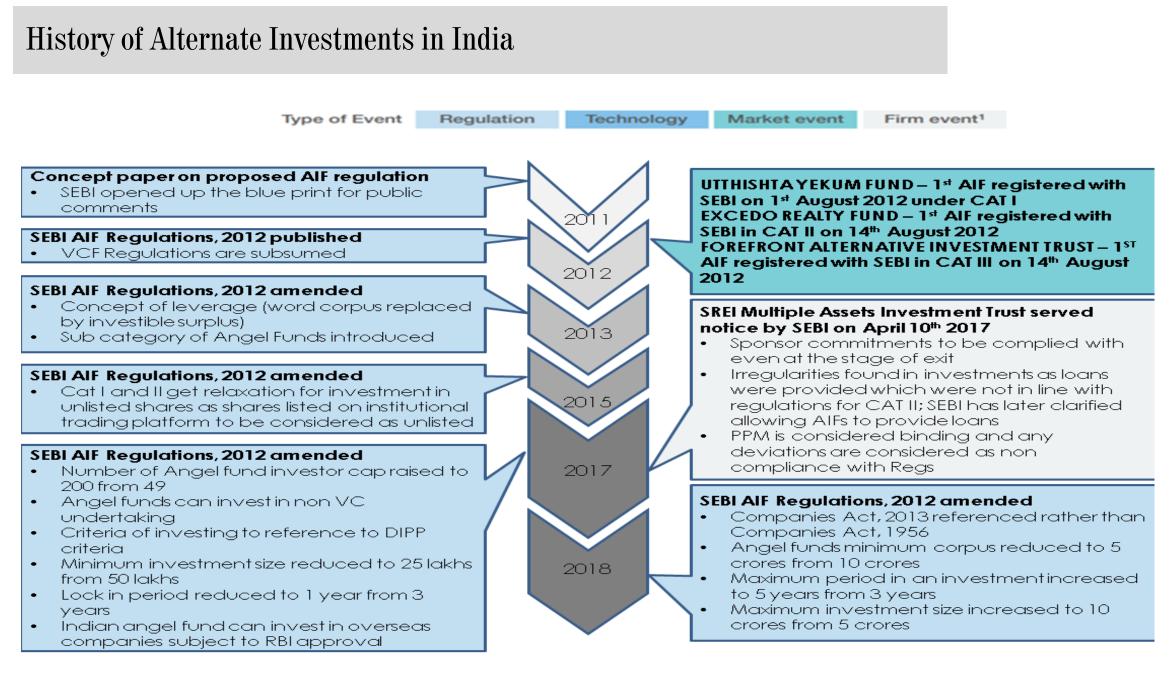
Headcount by AUM



GPP

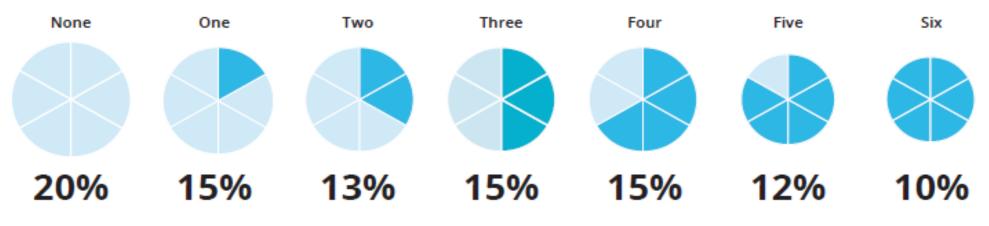
AIMA

Source: GPP/AIMA



Source: Shardul Amarchand Mangaldas and Co

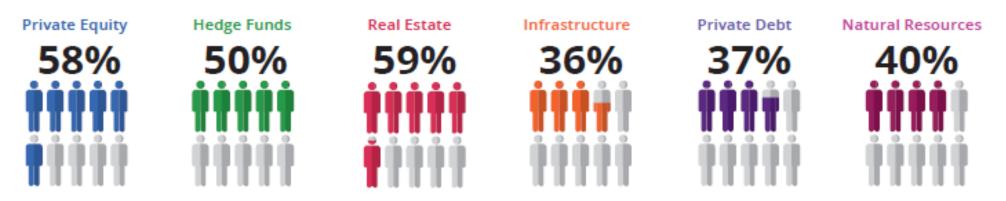
Global Buzz - Alternatives



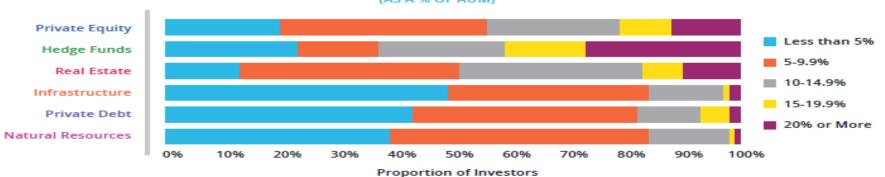
INSTITUTIONAL INVESTORS BY NUMBER OF ALTERNATIVE ASSET CLASSES INVESTED IN

Source: Pregin Online Products

PROPORTION OF INSTITUTIONAL INVESTORS ALLOCATING TO EACH ALTERNATIVE ASSET CLASS



Global Buzz – Investor Allocations



INSTITUTIONAL INVESTORS IN ALTERNATIVE ASSETS BY TARGET ALLOCATION TO EACH ASSET CLASS (AS A % OF AUM)

INSTITUTIONAL INVESTORS' PLANS FOR THE LONGER TERM



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